

Differences in healthy food supply and stocking practices between small grocery stores, gas-marts, pharmacies and dollar stores

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Abstract

Objective: Little is known about the practices for stocking and procuring healthy food in non-traditional food retailers (e.g. gas-marts, pharmacies). The present study aimed to: (i) compare availability of healthy food items across small food store types; and (ii) examine owner/manager perceptions and stocking practices for healthy food across store types.

Design: Descriptive analyses were conducted among corner/small grocery stores, gas-marts, pharmacies and dollar stores. Data from store inventories were used to examine availability of twelve healthy food types and an overall healthy food supply score. Interviews with managers assessed stocking practices and profitability.

Setting: Small stores in Minneapolis and St. Paul, MN, USA, not participating in the Special Supplemental Nutrition Program for Women, Infants, and Children.

Subjects: One hundred and nineteen small food retailers and seventy-one store managers.

Results: Availability of specific items varied across store type. Only corner/small grocery stores commonly sold fresh vegetables (63% *v.* 8% of gas-marts, 0% of dollar stores and 23% of pharmacies). More than half of managers stocking produce relied on cash-and-carry practices to stock fresh fruit (53%) and vegetables (55%), instead of direct store delivery. Most healthy foods were perceived by managers to have at least average profitability.

Conclusions: Interventions to improve healthy food offerings in small stores should consider the diverse environments, stocking practices and supply mechanisms of small stores, particularly non-traditional food retailers. Improvements may require technical support, customer engagement and innovative distribution practices.

Keywords

Corner stores
Food retail
Healthy food availability
Store managers

In the urban food environment, small food stores, sometimes referred to as 'corner stores', are common in low-income areas^(1–5). Small food stores are the most frequent food sources for urban residents after supermarkets⁽⁶⁾. Visits to these stores have been described as routinized, accessible and convenient^(1,6,7), and as such, small food stores play an important role in food exposure^(5,7–9). Small food store purchases may be a particularly important source of food for lower-income adults⁽⁶⁾. It has been estimated that 20% of Supplemental Nutrition Assistance Program (SNAP) transactions for low-income households occurred at convenience stores or other small food stores⁽¹⁰⁾, and SNAP benefit redemptions at convenience stores occur with much greater frequency in low-income urban areas compared with

high-income suburban areas⁽¹¹⁾. Such shopping patterns are important to health, as frequent small food store shopping has been associated with unhealthy food purchases, lower vegetable intake and increased obesity risk^(6,12–16).

Previous studies have indicated that, in general, the supply of healthy items within small food stores is limited. For example, in a study of small food stores in four urban US areas, only 50% of stores sold at least one variety of fresh fruit or vegetable⁽¹⁷⁾. A separate study found that the healthfulness of food offered by small food stores was significantly lower than offerings by medium-sized grocers and supermarkets⁽¹⁸⁾. The availability of healthy items has also been shown to vary substantially by factors like store location and store size, where the smallest stores have

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demonstrated the most limited selection of healthy food items^(17,19,20).

Additional research is needed to better understand the supply of healthy food in small stores, especially given the range of retailers currently selling food and beverages. Specifically, very little work has characterized small, non-traditional food retailers – including gas-marts, pharmacies and dollar stores – that are not considered to be mainstream grocers, but often sell a significant amount of food and beverages. Recent work has focused on evaluating the nutritional quality of foods available in these non-traditional stores^(18,21–25). Such work has focused mainly on the abundance of unhealthy items like snacks, candy and sugar-sweetened beverages in these store types^(21,23,24). How stores like pharmacies, gas-marts and dollar stores may compare with traditional corner stores or larger grocery stores – particularly in their supply of healthy food – is unknown, even while small food stores are increasingly a target of intervention^(1,26–28).

Managers of pharmacies, gas-marts and dollar stores may play a key role in determining the supply of healthy food in their stores. In more traditional small grocery stores, factors such as customer demand, profitability and the availability of retail space have been cited as high-priority considerations for managers in making stocking decisions^(29,30). These considerations may differ by small store type depending on their customer base, degree of corporate autonomy and access to food distribution systems. Major distributors may be reluctant to offer store delivery or stock small orders in smaller and independently owned stores^(31,32). Yet, to date, there is generally very little understanding of how such manager decisions and procurement practices might vary across different kinds of store.

To address these gaps in the literature, the purpose of the present study was to: (i) compare the availability of healthy food items in different types of stores, including corner/small grocery stores, gas-marts, pharmacies and dollar stores, in an urban setting; and (ii) examine small food store manager perceptions and stocking practices related to healthy food, including the extent to which these vary across store type.

Methods

Sample

A sampling plan was developed to assess foods available in smaller food retail outlets within the city limits of Minneapolis and St. Paul, MN, USA that were not participating in the Special Supplemental Nutrition Program for Women, Infants, and Children (WIC), a voluntary programme that sets minimum stocking requirements for healthy foods. The study was conducted as part of a larger pre-baseline evaluation of non-WIC-participating stores in both cities. These stores were potential targets for a city

ordinance regulating minimum stocking requirements for licensed grocery stores outside the downtown core commercial districts in Minneapolis and comparable stores in St. Paul. Recognizing the contribution of non-traditional retailers such as gas-marts, dollars stores and pharmacies in the sale of food and beverages (and their potential role in improving the availability of healthy food in communities), the proposed ordinance unambiguously targeted these store types along with other non-WIC grocers⁽³³⁾. The study involved randomly selecting small food stores from a list of all stores with grocery licences in both cities. The list of stores was obtained from relevant licensing agencies (i.e. the Minneapolis Health Department for Minneapolis stores and the Minnesota Department of Agriculture for St. Paul stores). Stores were deemed ineligible if they were supermarkets or accepted WIC benefits (because these stores were presumed to already meet minimum stocking requirements), if they had invalid licensing addresses, or if they were located in core downtown commercial districts (because these stores would not be expected to stock a wide array of foods). Other stores that would not be reasonably expected to stock a minimal variety of foods were also excluded, including those that had $\leq 9.29 \text{ m}^2$ ($\leq 100 \text{ ft}^2$) of retail space (such as auto-repair shops selling limited snacks), small vendors in market areas (e.g. produce stands), and liquor or specialty stores (e.g. spice shops).

Out of 310 eligible stores, we visited a random selection of 172 stores and completed store audits (described below) in 119 stores (sixty in Minneapolis, fifty-nine in St. Paul). Of the fifty-three stores where audits were not completed, twenty-three were identified as ineligible upon visiting the store in-person (e.g. due to new participation in WIC), six were out of business, one was under renovation, ten could not be located at the listed address and thirteen refused to participate. Among the 119 stores with completed store audits, all store owners or managers were invited to participate in a brief interview assessing stocking practices; seventy-one managers agreed to complete the interview (response rate: 60%). The sub-sample of stores completing the manager interview was similar to the larger sample in terms of store type and store size.

Data collection

Store audits were conducted on weekdays between 09.45 and 16.30 hours. In teams of two, data collectors entered stores, identified themselves and asked for permission to conduct the audit and interview. All stores invited to participate received a mailed letter in advance describing the study.

Store audit

The store audit was based on a tool developed at the Yale Rudd Center for Food Policy and Obesity and previously used to evaluate the impact of 2009 WIC policy revisions in small food stores⁽³⁴⁾. The standardized inventory is

adapted from the Nutrition Environment Measure Survey in Stores (NEMS-S) tool and has demonstrated good inter-rater and test–retest reliability. The Rudd Center adaptation focused on healthy, staple foods and substituted some WIC-approved items for some non-WIC foods (e.g. frozen dinners were not included; eggs and canned fish were included). Our study team slightly modified the Rudd Center tool to align with local food stocking practices and other store features of interest (e.g. some package sizes were modified; infant formula was not included). The inventory measured the availability and price of sixty-nine specific items, including fresh, frozen and canned fruits and vegetables with no added ingredients (other than salt in canned products), 100 % juice, wholegrain-rich bread, whole-wheat or corn tortillas, brown rice, wholegrain-rich cereals in packages ≥ 340 g (≥ 12 oz), low-fat milk and milk substitutes, dry beans and lentils in packages ≤ 454 g (≤ 16 oz), cheese in packages ≥ 227 g (≥ 8 oz), eggs in dozen containers, plain nut butters in ≤ 510 g (≤ 18 oz) containers, canned fish in water, and tofu, as well as some less healthy comparison items (e.g. white bread, whole milk). The audit also assessed the number of varieties of milk; fresh, frozen and canned fruits and vegetables; cheese; canned beans; wholegrain-rich cereals; wholegrain-rich bread; brown rice; and wholegrain tortillas, as well as the quality of twenty specific fresh fruits and vegetables. Inter-rater reliability was assessed in thirty-three stores. Agreement for sixty-one of sixty-nine items was excellent (91–100 % agreement), and good for eight additional items (82–88 % agreement), including regular-fat cheddar cheese, 100 % juice, canned peas and beans, white bread and dry lentils. Overall agreement was good (86 %) for produce quality scores.

Data were used to create a Healthy Food Supply (HFS) score, summarizing availability, price, quality and variety of inventory⁽³⁴⁾. The summary score had a possible range of 0–31, and included scoring for fourteen food categories. Higher scores indicate healthier food supplies. This score has previously been used in research in both WIC and non-WIC stores⁽³⁴⁾, and it is based on a similar NEMS-based score – the Healthy Food Availability Index – which has been positively associated with diet quality⁽²⁰⁾.

Manager interview

Interviews were conducted with store owners or managers (referred to as ‘managers’ from here forward for readability) at the time of the store audit or during a follow-up visit to the store. Interview questions were adapted from a previous assessment of stocking practices conducted among small, WIC-authorized food stores in eight US cities⁽²⁹⁾. Managers completed the close-ended face-to-face interview with trained study staff and were asked how important each of a list of factors was in their decision to stock certain foods in their stores (‘not at all important’, ‘somewhat important’ or ‘very important’). They were also

asked about a variety of stocking practices related to specific healthy and unhealthy products, including a list of twelve healthy food categories: fresh, frozen and canned fruit; fresh, frozen and canned vegetables; 100 % juice; wholegrain-rich bread; brown rice; white corn tortillas; wholegrain-rich cereal; and skimmed/low-fat milk. Managers were asked, ‘How much profit do you make from selling’ each of the twelve products (response categories were ‘very little’, ‘lower than average’, ‘average’, ‘above average’, ‘best of all foods’ or ‘not offered’), as well as, ‘Please let me know how you mostly obtain these products for your store: self-supply/cash and carry, a general distributor or direct store delivery?’ Self-supply included items that were independently purchased from warehouses, club stores and/or larger supermarkets *v.* items obtained from a general distributor or direct store delivery, which included products that were ordered and delivered to the store. Finally, managers were asked questions about demographics and store characteristics (number of aisles, whether the store accepted SNAP benefits).

Analyses

Descriptive statistics on store characteristics, availability of healthy foods, HFS scores and manager-reported perceptions and stocking practices were calculated after stratifying by store type (corner/small grocery stores, gas-marts, pharmacies and dollar stores). Analyses were conducted in the statistical software package Stata version 13.1.

Results

Small food stores were categorized as corner stores/small grocery stores (39 %), gas-marts (43 %), dollar stores (8 %) or pharmacies (11 %). Table 1 presents store characteristics across store type. Most corner/small grocery stores and gas-marts had one or two cash registers and six or fewer aisles, whereas most pharmacies and dollar stores had more than two registers and at least seven aisles. Most

Table 1 Characteristics of surveyed stores (*n* 119) in Minneapolis and St. Paul, MN, USA

Characteristic	Corner or small grocery	Gas-mart	Dollar store	Pharmacy
Total <i>n</i>	46	51	9	13
%	39	43	8	11
Number of cash registers (%)				
1	78	24	0	15
2	16	49	38	0
3 or more	7	27	63	85
Number of aisles (%)				
1 or 2	24	16	0	8
3 to 6	58	61	13	8
7 or more	18	24	88	85
Accepts SNAP benefits (%)	69	78	100	92
Open 24 h (%)	0	26	0	23
Point-of-sales transaction tracking system (%)	22	70	89	92

SNAP, Supplemental Nutrition Assistance Program.

stores accepted SNAP benefits regardless of the store type. Corner stores/small grocery stores were unlikely to have a point-of-sales transaction tracking system (22 %), whereas this was common in other types of store. Approximately one-quarter of gas-marts (26 %) and pharmacies (23 %) were open 24 h, whereas no corner stores/small grocery stores or dollar stores were.

HFS scores and the availability of healthy options by store type are presented in Table 2. Average HFS scores ranged from 8.0 (at gas-marts) to 11.0 (at pharmacies). Corner stores/small groceries exhibited notably wide variability in their HFS scores, with scores ranging from 0 to 24.5 and a SD of 6.2. Corner stores/small groceries were by far the most likely to sell fresh vegetables of any type of store (63 %), and most also stocked fresh fruit (61 %). Gas-marts were the most likely to sell fresh fruit (71 %), but rarely carried vegetables (8 %). Few pharmacies stocked fresh fruits or vegetables (23 %), and no dollar store

stocked fresh produce. In general, pharmacies and dollar stores stocked a narrower range of healthy options, but more consistently had certain items, such as canned fruits and vegetables and wholegrain-rich cereal, compared with other stores. Frozen fruits and vegetables were not sold in pharmacies or gas-marts, except for 4 % of gas-marts that sold frozen vegetables.

Refrigerator/freezer space, profitability and customer requests were reported to be 'very important' by a majority of stores in influencing stocking decisions across all store types (Table 3). The availability and prices at wholesale clubs was not reported to be very important in making stocking decisions at dollar stores and pharmacies; by contrast, for nearly two-thirds (64 %) of corner stores/small grocery stores, wholesale club availability and prices were very important in making stocking decisions.

Table 4 presents manager reports about stocking healthy items, including the perceived profitability of items and the distribution methods used for each product. Results are presented across all stores due to small cell sizes when stratified by store type (i.e. data were based on a sample of seventy-one manager interviews and only included stores that reported stocking each item). Overall, the majority of store managers perceived most healthy items to be average in terms of profitability, with the exception of fresh fruit, which was perceived to be below average in terms of profitability for 54 % of managers. Items that were considered to be above average profitability by the largest proportion of managers were white corn tortillas (32 %), juice (28 %), wholegrain-rich bread (21 %) and wholegrain-rich cereals (20 %).

Most healthy items were obtained through direct store delivery or a general distributor (Table 4). The only exception was fresh fruits and vegetables, where more than half of managers reported obtaining them by self-supply/cash and carry (53 % and 55 %, respectively) rather than direct store delivery or a general distributor. Exploratory analyses by store type (not shown) suggest that, for the items that they do stock, dollar stores and pharmacies rely on direct store delivery or general distributors 100 % of the time.

Table 2 Availability of specific healthy foods and Healthy Food Supply (HFS) score, by store type (*n* 119), Minneapolis and St. Paul, MN, USA

	Corner or small grocery	Gas-mart	Dollar store	Pharmacy
Availability (% of stores with item in stock)				
Fruit and vegetables				
Fresh fruit	60.9	70.6	0.0	23.1
Fresh vegetables	63.0	7.8	0.0	23.1
Frozen fruit	17.4	0.0	33.3	0.0
Frozen vegetables	47.8	3.9	44.4	0.0
Canned fruit	43.5	49.0	100.0	84.6
Canned vegetables	78.3	80.4	100.0	92.3
100 % juice	45.7	56.9	55.6	53.8
Wholegrain-rich products				
Wholegrain-rich/whole-wheat bread	17.4	19.6	33.3	76.9
Brown rice	39.1	9.8	55.6	0.0
White corn tortillas	32.6	7.8	22.2	0.0
Wholegrain-rich cereal	54.3	84.3	77.8	92.3
Dairy				
Low-fat milk	56.5	92.2	66.7	84.6
HFS score				
Mean	8.8	8.0	9.2	11.0
SD	6.2	3.5	2.3	4.2
Range	0–24.5	0–14.5	7–13.5	1–17.5

Table 3 Percentage of store managers (*n* 71) who reported various factors to be 'very important' in their decision to stock certain foods, overall and by store type, Minneapolis and St. Paul, MN, USA

Factor	All stores		Corner or small grocery	Gas-mart	Dollar store	Pharmacy
	<i>n</i>	%	%	%	%	%
Refrigerator/freezer availability	51	72.9	75.9	72.0	83.3	60.0
Profitability	51	71.8	69.0	84.6	83.3	40.0
Customer requests	48	67.6	82.8	57.7	66.7	50.0
Direct store delivery	34	49.3	46.4	52.0	50.0	50.0
Ability to return products to suppliers	33	47.1	46.4	57.7	50.0	20.0
How well similar foods sell	31	44.3	53.6	23.1	66.7	60.0
Availability/prices at wholesale clubs	28	40.0	64.3	34.6	0.0	10.0
Suppliers' recommendations	17	24.3	21.4	23.1	50.0	20.0
Other	13	59.1	42.9	57.1	50.0	83.3

Table 4 Owner/manager perceptions of profit from healthy foods and healthy food stocking practices, Minneapolis and St. Paul, MN, USA

	<i>n</i> *	Perception of profit			Stocking practice	
		Above average or best of all foods	Average	Below average	General distributor or direct store delivery†	Cash and carry/self-supply‡
		%	%	%	%	%
White corn tortillas	25	32.0	44.0	24.0	76.0	24.0
100 % juice	61	27.9	49.2	23.0	89.1	10.9
Wholegrain-rich/whole-wheat bread	56	21.4	48.2	30.4	81.4	18.6
Wholegrain-rich cereal	54	20.4	57.4	22.2	77.6	22.4
Fresh vegetables	26	19.2	42.3	38.5	44.8	55.2
Low-fat milk	56	14.3	41.1	44.6	85.0	15.0
Brown rice	25	12.0	48.0	40.0	88.0	12.0
Fresh fruit	43	11.6	34.9	53.5	46.8	53.2
Canned vegetables	56	8.9	62.5	28.6	88.3	11.7
Frozen fruit	20	5.0	60.0	35.0	88.9	11.1
Frozen vegetables	21	4.8	57.1	38.1	76.2	23.8
Canned fruit	53	1.9	69.8	28.3	87.9	12.1

*Refers only to stores that reported selling each type of healthy food. Sample sizes for stocking practice questions may be slightly higher because some managers refused to answer the questions about profit.

†Items that were obtained from a general distributor or direct store delivery, which included products ordered and delivered to the store.

‡Items that were independently purchased from warehouses, club stores and/or larger supermarkets.

Discussion

The present study is the first one to compare healthy food supply across a range of small food store types, including small grocery stores, dollar stores, pharmacies and gas-marts. Our findings indicate that the supply of healthy food items in a variety of types of small food store is limited, particularly fresh and frozen fruits and vegetables at gas-marts, pharmacies and dollars stores. Overall HFS scores averaged 8.0 to 11.0 across store type out of a total possible score of 31. These scores are similar to HFS scores found in a previous study of WIC and non-WIC small food stores in Connecticut, where the average HFS score was 9.35 in 2010⁽³⁴⁾. Considering the HFS as one descriptive measure of healthy food availability that incorporates price, variety and quality, our results add to evidence from other studies that there is room for improvement in most small food stores^(17,18).

Our results support a tailored approach in efforts to address shortfalls in supply given the variability in store offerings. For instance, we hypothesize that dollar stores, none of which sold fresh produce, may require procurement and storage assistance for these items, whereas in gas-marts a larger consideration might be finding adequate space, including freezer space for frozen produce. Additional research is needed to confirm these findings and identify appropriate approaches for different types of store. A tailored approach may be particularly important for more traditional corner stores and small groceries (i.e. those stores primarily selling food and beverages only), which demonstrated substantial heterogeneity in their offerings. For instance, these stores were by far the most likely to sell fresh produce compared with other store types, yet nearly 40 % did not stock any fresh fruit or vegetables.

For small businesses, profitability is unquestionably an important consideration in deciding what to sell. Our findings indicate that most healthy items were perceived by managers to have average profitability compared with other types of product. Wholegrain-rich items (in particular, tortillas, wholegrain-rich bread and wholegrain-rich cereal) were perceived to be among the most profitable of healthy items among the stores that sell them. The scarcity of these products in small stores suggests that – in addition to procurement assistance – more motivation is needed for managers to stock such items.

A variety of strategies could be used to address barriers and motivation for stocking healthy foods. Store infrastructure enhancements, or low-interest loans or grants for additional cooler space could be an important starting point, given the importance of space cited by managers. Customer demand also was reported to be an important consideration for managers in determining what to sell. To address this need, business and promotion training for managers might yield better marketing of healthier options to customers. Such efforts would be most effective if coupled with community engagement strategies to increase customer demand and hold stores to a higher standard in the healthfulness of the products they offer. Increased demand might encourage managers to consider participating in voluntary government assistance programmes like WIC or Healthy Food Financing Initiatives⁽³⁵⁾. Alternatively, store managers might be responsive to local policies that set requirements for healthy items or prohibit the sale of certain unhealthy options. Local ordinances addressing diet and obesity have increasingly come under consideration in the USA, such as taxes on sugar-sweetened beverages⁽³⁶⁾ and the sale of staple foods⁽³³⁾. Our results give an indication of how easily stores could respond – and the kinds of challenges they

would encounter – were they to have incentives or requirements for stocking healthier items.

Securing access to adequate distribution channels for healthy items is another critical step in enabling managers to increase healthy food supply in their stores. In our sample, fresh fruits and vegetables were least likely to be delivered through a general distributor or direct store delivery; instead, more than half of managers relied on cash-and-carry practices to stock their store, consistent with findings from other studies^(29,30,32). Self-supply has been cited as a key challenge for store managers in supplying fresh produce⁽³¹⁾, as it requires managers to make frequent trips to a larger store and pay retail prices. Wholesale produce distributors may be reluctant to sell and deliver to smaller stores, where the volume of orders is small, may change frequently and may result in increased delivery costs for the wholesaler⁽³²⁾. Because of this, pharmacies and dollar stores, most of which were part of national chains in the current study, may be particularly well-positioned to make improvements in their fresh fruit and vegetable supply. If they decided to stock fresh, perishable foods, these stores could have access to large distribution systems unavailable to independent corner stores.

Despite the supply and stocking patterns observed in the current study, it remains unclear precisely how much control store managers have over their merchandise and how that control might be determined by corporate restrictions or other powers, including contracts or obligations to industry representatives from beverage, salty snack or other companies. Future research should formally examine what kinds of constraints on decision making may exist from both corporate and other industry influences at each of these store types. Better understanding these influences could help to identify tailored opportunities to change stocking patterns – for instance, identifying which areas of shelf or refrigerator space managers have control over or discussing healthier substitutes for merchandise with industry representatives. These types of control might operate differently in chain stores compared with independently owned stores. More specifically, independent stores may be able to make autonomous decisions about the items they supply or industry contracts. By contrast, many supply decisions and contracts in chain stores might be determined by corporate headquarters, meaning major changes in stocking decisions could potentially be more difficult to negotiate, but could potentially be more far-reaching once implemented voluntarily or through licensing requirements.

The present study has a number of limitations. First, data were collected from a limited geographic region in urban Minnesota. Thus, results may not be generalizable to other areas of the USA or beyond, where small food stores may play a different role in the food environment. The HFS scores reported here can only be used descriptively, and cannot be compared against larger stores, as

scores for larger grocery stores have not been reported in the literature. Our sample size was small for some store types (i.e. dollar stores and pharmacies), and nearly all pharmacies and dollar stores were part of national chains. Furthermore, not all of the managers in our store sample responded to the interview, and data only reflect responses for the items that stores sold, which in some cases was low (e.g. frozen items, brown rice, corn tortillas). When assessing stocking practices, we also collected limited data on unhealthy food to serve as a comparison for healthy food; in future work, it would be informative to include unhealthy products to directly compare profitability and procurement methods. Finally, our data from managers represent their perceptions only and provided limited insight into the decision-making process of managers; objective data on profit margins or sales data, or more nuanced or open-ended questions and response options, might offer additional explanations of the stocking decisions of managers. Despite these limitations, the study is among the first to characterize healthy food supply among retailers that are often overlooked, but may play an important role in the retail food landscape in both urban and rural environments^(23,25,37,38).

Characterizing small food store supply and manager perceptions is an important step in developing interventions to improve the supply of healthy food in urban neighbourhoods. In order for managers at these stores to consider increasing their healthy food supply, they may require both technical support in supplying healthy food as well as community engagement strategies to increase customer demand. Encouraging managers to supply healthy products with relatively high profitability and low procurement burden, such as wholegrain-rich foods, may be a potential first step towards sustainable changes in small food stores. Innovative distribution practices will also be needed to meet the needs of small stores and their customers, which may include the development of local distribution channels that make wholesale prices available for small purchases and offer frequent store delivery or pick-up options.

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