3GPP (3rd Generation Partnership Project) rules of leadership selection, 302–303	Bangladesh Accord for Building and Fire Safety, 154–156, 159, 161–163, 172–173 as collaborative governance, 159–161
accountability, 78-81	collective action problems, 168–172
through collective oversight, 166	collective leverage, 166
defining and conceptualizing, 221–222	collective oversight, 166
five dimensions of, 222, 230–238	highly focused approach, 167
in transnational regulatory regimes, 222–223	legally enforceable commitment, 164–165
accountability framework	pooling of resources, 166–167
weakness at time of Russian doping scandal,	pre-competitive collaboration, 164
225–227	transnational co-determination, 163–164
AFi (Accountability Framework initiative), 148	worker voice in, 165–166
alignment of values with strategic goals	Bangladesh RMG sector, 159–161
and ISO, 277–281	Barclays
anti-doping regime	and LIBOR manipulation, 107–108
accountability response, 238–240	Basel Accords, 89–90, 119
at time of Russian doping scandal, 225-227	BBA (British Bankers' Association),
prior to Russian doping scandal, 223-228	31, 102
role of state, 227–228	reforms in financial crisis, 106-107
structure, 224	BCBS (Basel Committee of Banking Supervision),
API (American Petroleum Institute), 197	116–119, 129–130
criticisms of role as standard-setter, 203–204	membership, extended, 125–126
organizational changes	peer assessment program, 126-129
transnational dimension, 217–218	resilience
organizational response to DWH accident,	endogenous factors, 125–129
204–205	exogenous factors, 122–125
origins and growth, 198–199	weaknesses, 119–122
resilience in wake of DWH disaster, 218–219	Bernstein, S., 177
resistance to governmental safety regulations,	Bonsucro, 145, 151
199–200	break-bulk cargo, 249
apparel sector, 157–159	BSEE (Bureau for Safety and Environmental
labour governance in Bangladesh, 159–161	Enforcement), 197, 201–203
Athlete Biological Passports, 227	BSEE-COS co-regulatory scheme, 215–216
autonomous agency	oversight of third-party audit scheme, 211–215
capacity and capability for, 317–318	role as meta-regulator, 209–211

	1.1 1
CAC (collective action clauses), 93–94	as critical moments, 155
capacity and capability	contours of, 3–6
distinction between, 318	definition of, 350
CAS (Court of Arbitration for Sport), 225, 236	as distinct from regulatory failures, 351–355
CDOs (collateralized debt obligations), 63	impact on regulatory processes, 351
CENELEC, 327	TPR responses to, 350–355
certification fatigue, 136	types of, 262
Chain of Custody, 146	
requirements, 142	democracy, 77
China	democratic legitimacy, 76–78
and the ITU, 67–74	derivatives, 52, 60–63
new IP proposal, 71–72	OTC, 63
rise of, 287–289	deterritorialization, 50
challenge for IEC, 336-338	DEVPRO (ISO Programme for Developing
as global technology leader, 290–296	Countries), 269
responses of IEC, 338	creation of, 267
China Standards 2035, 70, 291	Dodd-Frank Act (2010), 63–64
China Telecom	DSSI (Debt Service Suspension Initiative), 87,
proposal for facial recognition standards, 72-73	96–98
CJEU (Court of Justice of the European Union),	DWH (Deepwater Horizon) oil spill,
28	197, 200–201
clothing sector. See apparel sector	19/, 200 201
collaboration	ecosystem resilience, 23
in risk mitigation and remediation, 148–152	engineering resilience, 23
pre-competitive	European Network for Debt and
	Development, 98
and Bangladesh Accord, 164	
Rangladosh Accord 16	Europeanization, 28
Bangladesh Accord, 161	facial recognition standards 68
collective action dilemma, 156	facial recognition standards, 68
collective action problems	China Telecom proposal, 72–73
and Bangladesh Accord, 168–172	Fair Labour Association, 136
collective leverage	Federal Deposit Insurance Corporation, 62
and Bangladesh Accord, 166	finance, 30–34
consumer movement	and politics, 57–59
rise and resurgence, 339–341	Financial Conduct Authority (FCA), 32
containerization	financial inclusion, 60
early days of, 251–254	financial instruments and institutions
standardization, 253–256	development of, 59–64
controllability	financialization of daily life, 60
and anti-doping regime, 234–236	flags of convenience, 251
co-regulation	flexibility in standard-setting
and SEMS regulations, 207–209	of ISO, 270–276
corporations	forum shopping, 55
influence in public standard-setting bodies,	fragmegration, 50
74–76	fragmentation, 348
COS (Center for Offshore Safety)	and globalization, 48–56
BSEE-COS co-regulatory scheme, 215–216	free riding, 2–3
creation, 204	concept of, 39–40
governance, 204–205	of private ordering, 22, 39
role in implementing SEMS regulations,	proactive
205–207	transition to, 40-43
crises, 2	FSB (Financial Stability Board), 118-119
and resilience, 29-30, 36-37	FSC (Forest Stewardship Council), 34
organizational, 6–7	Policy for Association, 143–144

G20 (Group of 20), 118–119	IEEE-SA (Standards Association of the Institute of
Gang of Six, 85, 98	Electrical and Electronics Engineers)
gender equality	rules of leadership selection, 303–304
in IEC standard-setting, 341	IETF (Internet Engineering Task Force)
GFSI (Global Food Safety Initiative), 174–176,	rules of leadership selection, 304–305
346, 348	IIF (Institute of International Finance), 85–87
food safety standards improvements, 187–189	in 1980s, 87–89
globalization of benchmarking, 189–190	in 1990s, 89–91
institutionalizing legitimacy, 192-194	in 2000s, 91–96
legitimacy dynamics, 190–192	during Covid-19 pandemic, 97–98
openness and transparency, 185–187	standard-setting and organizational resilience,
pluralization of constituents, 181–185	98–100
rise of, 179–181	institutionalization
global governance	of accountability framework, 238–239
material standards in, 256–257	of legitimacy, 192–194
Global South	nested, 239
participation in IEC standard setting, 330-336	internet protocols, 71–72
GlobalGAP, 179	IOC (International Olympic Committee), 220–221,
globalization, 243-244	223
and fragmentation, 48–56	and liability, 233–234
in scholarship on private lawmaking, 245–246	responsiveness, 237–238
globalization/fragmentation dialectic, 53	at time of Russian doping scandal, 225-227
GMO (genetically modified organisms), 146	transparency, 231
GSTC (Global Sustainable Tourism Council), 34	ISA (International Federation of the National
(//), 34	Standardizing Associations), 264
heterarchy, 47, 49	ISDA (International Swaps and Derivatives
uneven, 56	Association), 33–34, 113
HRDD (human rights due diligence),	ISEAL (International Social and Environmental
134–136	Accreditation and Labelling) Alliance,
expanding requirements, 143–148	34, 152
impact on VSS, 143–152	ISO (International Organization for
relevant aspects for VSS, 141–143	Standardization), 69–70, 261–262,
as threat and opportunity for VSS,	311–312, 326
138–141	business model, 283–285
and VSS, 152–153	institutional structure and governance, 281–283
Huawei	meeting needs of developing countries, 266–267
rise as global technology leader, 290–296	origins and growth, 264–266
human rights, 81–82	resilience of, 285–286
hybridization	traits of resilience, 269–285
of private and public, 53–54	ITA (Independent Testing Authority), 235 ITU (International Telecommunication Union), 66
ICT standardization	
	and human rights, 81–82
competition for leadership, 287–289 IEC (International Electrotechnical	China's choice for, 67–71
	recent regulatory battles at, 67–74
Commission), 70, 310–313	rules of leadership selection, 301–302
and consumer movement, 339–341	IO IN /L : + L ::: : C
essential attributes, 314–317	JO-IN (Joint Initiative on Corporate
gender equality in standard-setting, 341	Accountability and Workers' Rights), 34
resilience	1. 10
and competition, 325–330	legitimacy
and the Global South, 330–339	democratic, 76–78
learning, 341–342	democratic vs. expertise-based, 339–341
pursuit of, 319–322	and GFSI, 190–194
and technological change 222-225	in transpational private rule-making 176-170

legitimacy (cont.) three pillars for, 178	RADOs (Regional Anti-Doping Organizations),
in transnational regulatory regimes, 222–223 leverage	RCAP (Regulatory Consistency Assessment Program), 126–129
through collective action, 166	REDD+, 152
liability	regulatory arbitrage, 55
and anti-doping regime, 232–234	rentier capitalism, 60
LIBOR (London Interbank Offered Rate), 31–33	resilience, 351–352
Barclays settlement, 107–110	concept of, 6–7, 313
and BBA reforms, 106–107	and crises, 29–30, 36–37
origins and evolution, 104–106	dark side to, 7
reform and replacement, 110–114	and ecosystems theory, 23–24
scandal, 101–103	principles of
	and ISO, 269–285
manufacturing sector, 34–36	theoretical sketch of, 317–319
Mashaw's five parameters of accountability, 221	Resolution Stay Protocol, 33
meta-regulation, 208–209	responsibility
MMS (Minerals Management Service),	and anti-doping regime, 236
199, 202	responsiveness
monopoly of legitimate violence, 55	of anti-doping regime, 236–238
MSC (Marine Stewardship Council), 34	REVEAL (Resilience and Evolution of Economic Activism and the Role of Law), 3
NADOs (National Anti-Doping Organizations),	risk mitigation and remediation
225	collaboration in, 148–152
NCPs (National Contact Points), 140	RSPO (Roundtable on Sustainable Palm Oil), 144,
neoliberalism	146, 150
and private collective action, 23–24	Russian doping scandal, 221, 228–230
new materialist approaches, 256-257	
New Vertical Communication Networks, 71	sabotage, 60, 64
NYSE Euronext, 32	SDOs (standards development organizations) Chinese participation, 287–288, 291–294,
OECD report Compendium of International	329–330
Organisations' Practices (2021),	competition with IEC, 325–330
75–76	governance
1) 1	fragility of, 296–297
partnerships	models, 297–299
coordination of activities	integrity of processes, 299–300
and ISO, 276–277	leadership
pentangles, 57	legal and institutional dimension, 306–308
personalist autocracy, 50	rules of selection, 300–306
politics	SDRM (Sovereign Debt Restructuring
and finance, 57–59	Mechanism), 86, 91–93
Principles for Stable Capital Flows and Fair Debt	
Restructuring, 93–96	sectoral differentiation, 56–57
and the second s	securitization, 31, 60–63
private collective action and neoliberalism, 23–24	SEMP (Safety and Environmental Management
	Program), 199–200
new theory of, 43–45	regulations, 201–203, 206
private governance	co-regulation, 207–209
European example, 24–27	regulations II, 206–207
private regulators, 2	sensors, 323
private regulatory bodies, 21–22	shadow banking, 62–63
privatization of governance, 55	shareholder value capitalism, 60
public standard-setting bodies	shipping
influence of corporations, 74–76	pre-containerized, 249–252

SIVs (Structured Investment Vehicles), 63 UN specialized agencies, 66 Social Accountability International, 136 US Emergency Banking Act (1933), 62 SOFR (Secured Overnight Financial Rate), 111, 113 VEA (voluntary economic activism), 22, 40, 43, 45, soft law difference from TPR, 344 253, 306 resilience of, 123-124 venue shopping, 54 sovereign debt restructuring Vienna Agreement, 277 contractual framework Voluntary Principles for Debt Transparency, 96 VSS (voluntary sustainability standards), in Covid-19 pandemic, 96-98 SPVs (Special Purpose Vehicles), 63 35-36, 133-135, 137 stakeholder embeddedness, 318 and HRDD, 152-153 standard-setting impact of, 143-152 flexibility in, 270-276 relevant aspects, 141-143 and organizational resilience, 99-100 threat and opportunity, 138-141 supply chain model, 155 goals, 138 TBT agreement (WTO Agreement on Technical WADA (World Anti-Doping Agency), 220-221, Barriers to Trade), 267-268, 278-279 223-225 TPR (transnational private regulation), 1, 343-346 autonomy vis-à-vis IOC, 235-236 and regulatory failures, 135-138 and controllability, 234-236 relationship with public regulators, 347-350 investigation of Russian doping scandal, responses to crises, 350-355 228-230 way forward, 355-356 and liability, 233-234 tradability and responsibility, 236 of financial instruments, 60 responsiveness, 237-238 tragedy of the commons, 156 at time of Russian doping scandal, transnational co-determination 225-227 and Bangladesh Accord, 163-164 transparency, 230-231 transnational law, 243 wearable technologies, 323 transnational neopluralism, 57 worker safety transnational regulatory networks, 117 as collective action problem, transnational regulatory space 157-159 organization of, 345-347 worker voice transparency, 80 in Bangladesh Accord, 165-166 of anti-doping regime, 230-232 WTO (World Trade Organization), 349

