Original article

Value of schizophrenia treatment II: Decision modelling for developing early detection and early intervention services in the Czech Republic

Petr Winkler\textsuperscript{a,b,*}, Hana Marie Broulíková\textsuperscript{a,c}, Lucie Kondrátová\textsuperscript{a}, Martin Knapp\textsuperscript{d}, Paul Arteel\textsuperscript{e}, Patrice Boyer\textsuperscript{f}, Silvana Galderis\textsuperscript{g}, Hikka Karkkainen\textsuperscript{e}, Aagje Leven\textsuperscript{h}, Pavel Mohr\textsuperscript{a,i}, Danuta Wasserman\textsuperscript{1}, A-La Park\textsuperscript{d}, Michella Tinelli\textsuperscript{i,j}, Wolfgang Gaebel\textsuperscript{k}

\textsuperscript{a} National Institute of Mental Health, Klicany, Czech Republic
\textsuperscript{b} Health Service and Population Research Department, Institute of Psychiatry, Psychology and Neuroscience, King's College London, London, UK
\textsuperscript{c} Department of Statistics and Probability, Faculty of Informatics and Statistics, University of Economics, Prague, Czech Republic
\textsuperscript{d} PSSRU, Department of Health Policy, London School of Economics & Political Science, London, UK
\textsuperscript{e} Global Alliance of Mental Illness Advocacy Networks-Europe (GAMIAN Europe), Belgium
\textsuperscript{f} Université Paris Diderot, Paris, France
\textsuperscript{g} University of Campania Luigi Vanvitelli, Naples, Italy
\textsuperscript{h} European Federation of Associations of Families of People with Mental Illness (EUFAMI), Belgium
\textsuperscript{i} 3rd Faculty of Medicine, Charles University Prague, Czech Republic
\textsuperscript{j} National Centre for Suicide Research and Prevention of Mental Ill-Health (NASPR), Karolinska Institutet, Stockholm, Sweden
\textsuperscript{k} LVK-Klinikum, Department of Psychiatry and Psychotherapy, Medical Faculty, Heinrich-Heine-University, Düsseldorf, Germany

\section*{ARTICLE INFO}

Article history:
Received 19 April 2018
Received in revised form 18 June 2018
Accepted 25 June 2018
Available online 20 July 2018

Keywords:
Schizophrenia
Psychosis
Early detection
Early intervention
Health economics

\section*{ABSTRACT}

\textbf{Background:} Positive findings on early detection and early intervention services have been consistently reported from many different countries. The aim of this study, conducted within the European Brain Council project “The Value of Treatment”, was to estimate costs and the potential cost-savings associated with adopting these services within the context of the Czech mental health care reform.

\textbf{Methods:} Czech epidemiological data, probabilities derived from meta-analyses, and data on costs of mental health services in the Czech Republic were used to populate a decision analytical model. From the health care and societal perspectives, costs associated with health care services and productivity lost were taken into account. One-way sensitivity analyses were conducted to explore the uncertainty around the key parameters.

\textbf{Results:} It was estimated that annual costs associated with care as usual for people with the first episode of psychosis were as high as 46 million Euro in the Czech Republic 2016. These annual costs could be reduced by 25\% if ED services were adopted, 33\% if EI services were adopted, and 40\% if both, ED and EI services, were adopted in the country. Cost-savings would be generated due to decreased hospitalisations and better employment outcomes in people with psychoses.

\textbf{Conclusions:} Adopting early detection and early intervention services in mental health systems based on psychiatric hospitals and with limited access to acute and community care could generate considerable cost-savings. Although the results of this modelling study needs to be taken with caution, early detection and early intervention services are recommended for multi-centre pilot testing accompanied by full economic evaluation in the region of Central and Eastern Europe.

© 2018 Elsevier Masson SAS. All rights reserved.

1. Introduction

Early Detection (ED) and Early intervention (EI) services were developed to provide support shortly before and during the onset of psychosis. These services are currently well-incorporated in mental health policies of some countries, such as the United Kingdom \cite{1,2} where in 2009 they were provided by 145 community teams operating throughout the country \cite{3}.

ED services aim to reduce the transition to psychosis or the duration of untreated psychosis (DUP) which is crucial for the illness prognosis and treatment because it significantly affects the severity of symptoms, the risk of relapse, overall functioning as well as the response to treatment \cite{4,5}. ED services use media, public events, and community work to inform about early signs of...
psychoses and facilitate access of young people to mental health care [6]. ED services focus on high risk subjects, i.e. people with prodromal symptoms (attenuated psychotic symptoms, full-blown psychotic symptoms that are brief and self-limiting, or a significant decrease in functioning in the context of genetic risk for schizophrenia) [43]. A number of evaluations of ED programmes have reported the positive outcomes of ED in terms of shortening DUP [6,7].

El services provide continuous support to people at early stage of psychosis which is usually the first 2 to 5 years from the illness onset. EL services are usually based on a cooperation between a multidisciplinary team (usually including psychiatrist, clinical psychologist, psychiatric nurses and social care workers), general practitioners and families [1] and are built upon various services including case management, pharmacological treatment, psychological (most often cognitive behaviour therapy) and psychosocial interventions (such as supportive counselling or social skills training), family therapy and supported employment services [2,3]. Recent meta-analyses showed that EL services have (in comparison to the treatment as usual in a given setting) high potential for decreasing the hospital admission rates [3,8,9], and risk of relapse [3], and lowering the positive and negative symptoms of a severe mental illness [3] as well as the duration of untreated psychosis [10] and suicide risk [11]. At the same time, the recent studies have consistently found the positive impacts of EL on employment and education [8,12].

Furthermore, EL and ED programmes appeared to be cost-effective in a longer period of time, usually in two years, especially because of the reductions in the length of stay in hospitals and lost productivity [11,13–16]. However, a study from Denmark found the effect of EL services was not sustainable in a 5-year follow-up [17]. Also, the analysis of patient journey presented in this issue [18] showed the identification of early symptoms and the provision of timely intervention as one of the key drivers towards better outcomes and recovery in patients with schizophrenia.

However, ED and EL services are mostly unavailable in the countries of Central and Eastern Europe and currently there is no formal evidence to support such an investment. Mental health care systems in this region are predominantly hospital-based and community services are not available to those who need [19]. This leads to excessively long hospitalisations, exceeding 20 years in some cases and being over 100 days long on average [20,21]. Central and Eastern Europe is also a region with high mortality rates among people with mental disorders, high suicide rates, excessive alcohol consumption, and high level of public stigma [19,22–24]. Severe lack of health service and population research in psychiatry leads to decision-making not being based on evidence, which imposes a risk that already scarce resources are spent ineffectively [19,25]. It has been also repeatedly observed that institutionalization of people with mental disorders in regional psychiatric hospitals is often associated with non-adherence to human rights of people with disabilities [26].

Current mental health care reforms in the Czech Republic is focused on deinstitutionalization, destigmatization, improving the quality of care, and strengthening the evidence based mental health care development with the overall aim to improve the quality of life of people with mental health problems [27]. Deinstitutionalization is considered to be a priority as it has been demonstrated to be preferred by patients and to improve the quality of life of people with severe mental illnesses while not leading to homelessness, crime, and suicidal behaviours [28–30]. Economic case for deinstitutionalization has also been made, and it has been suggested that community care is not more costly when the quality of care is taken into account [31,32]. ED and EL services could be developed within the pursuit of mental health care reforms in CEE as they enable people with incipient psychosis to stay in the community and out of the psychiatric hospitals, and therefore are complementary to deinstitutionalization. In this paper, we aim to show the cost estimates based on an economic model for ED and EL services in the Czech Republic.

2. Methods

This study is a follow-up to the EBC initiatives which estimated a burden and costs associated with disorders of the brain in Europe in 2005 and in 2010 [33–37]. The current EBC project was entitled “Value of Treatment” and its aims were to identify gaps in the current health care systems across Europe, and to estimate the value of addressing these gaps. Study by Mohr et al. [18] focused on journeys of patients with schizophrenia and identified a substantial gap in early detection and early intervention services, which result in both, missed or delayed diagnosis and a limited access to timely and adequate treatments. The present study focused on modelling cost-consequences of tackling these problems in the Czech Republic.

Decision analytical modelling is a systematic approach to inform decisions under uncertainty via defining a set of possible consequences of alternative actions [38]. We used a decision tree as a vehicle to estimate costs associated with adopting ED and EL services in the Czech Republic as it allowed us to model economic consequences of the alternative actions in the absence of direct local evidence on (cost-)effectiveness of ED and EL. In our case, the alternative actions were a) to do nothing, b) to introduce early detection services, c) to introduce early intervention services, and d) to introduce both, early detection and early intervention services for psychoses as defined by ICD-10’s F20–F29 codes. The target population of these services are young people experiencing first symptoms or first episode of psychoses (FEP) in the Czech Republic. The option a) refers to the treatment as usual (TAU) which is currently comprised of a treatment at outpatient settings, delivered by a psychiatrist which is usually limited to prescription of psychopharmaceuticals, a treatment in psychiatric hospitals, and rarely also assertive community treatment. From a societal perspective, however, we focused only on costs related to health and social care services and productivity lost, and excluded other costs for informal care or criminal justice system.

As described in detail below, our model relies on three sources of data: a) epidemiological data are based on the Czech all-cause hospitalizations register which was described in more detail in our previous studies [20,39]; b) probabilities were taken from meta-analyses which were identified via our meta-review (i.e. systematic review of systematic reviews and meta-analyses); c) costs based on Czech unit costs and experiences of ED and EL teams in south London.

2.1. Probabilities and epidemiological data

The key assumption is that international data would reasonably apply in the Czech context. This is a strong but necessary assumption in the absence of any local evidence based on Czech experience. To identify the best available international evidence on transition probabilities possible that would enter our model, we performed review of systematic reviews and meta-analyses (or meta-review). We have systematically searched the Web of Science, Medline, EMBASE and Cochrane Library to identify meta-analyses on ED and EL services. The following strategy was used for the Web of Science and translated to other databases: TOPIC: (‘early interven* or early diagnos* or early detect’) AND TOPIC: (mental health or mental disorder or mental illness or mental disease) AND TOPIC: (review or literature search or systematic review or meta-analysis or meta analysis) NOT TOPIC: (Alzheimer or Alzheimer’s or autism or dementia or cardiovascular.
or PTSD or postpartum eating or cancer). The full strategy is available in the Appendix 1.

Further assumptions were as follows: People with FEP were defined as those with a first hospitalization for psychotic symptoms. There were 5478 of people with psychotic disorders hospitalized for the first time at a psychiatric outpatient care service in the Czech Republic in 2015 (i.e. in a period between 1st January 2015 and 31st December 2015) [40]. According to a meta-analysis, the risk of transition to psychosis among the high-risk group, which is a potential target of ED services, is 0.22 [41]. Another recent meta-analysis demonstrated that ED services reduce the risk of transition to psychosis in the high-risk group by 54% [42].

If there were ED services available for people who made the transition from the high-risk group to FEP, the probability of hospitalization was estimated to drop from 0.74 to 0.52, which is based on the meta-analysis by Randall, Vokey [43], and the probability of retaining employment would increase from 0.29 to 0.61, which is based on meta-analysis by Bond, Drake [12].

2.2. Costs

The associated annual costs were calculated as follows. The cost of unemployment was assumed to be equal to the minimal Czech wage. The costs of ED services were estimated by assuming that the Czech ED and EI teams would have the same composition as they have in UK [14,44,45]. The costs of ED were calculated by using costs of ED services per patient in the first year of the service provision. It was also assumed that one Czech EI team would be able to take care of 150 clients a year which is in line with experiences in services in the UK [47] and Denmark [48,49].

Czech unit costs were used to calculate overall costs of both, Czech ED and Czech ED team. The costs of treatment as usual was calculated as costs for:

i) outpatient psychiatrist (highly specialized services provided exclusively by psychiatrists and mostly limited to quick assessment of the patient and drug prescription)- these costs were based on the average consumption of this services among the sample of 138 patients who were followed-up in the community services for a 12-month period;

ii) inpatient care– these costs were based on the average length of hospital stay for the people with psychoses in the Czech Republic and on the related unit costs of one day of inpatient care service (including the costs for an overnights stay);

iii) Psychiatric medications– these costs were estimated as an average consumption of psychopharmaceuticals by clients of OASIS team [14] and costs of the corresponding psychopharmaceuticals in CZ as reported by the State Institute for Drug Control.

These costs were combined using the following formula: = yearly consumption of psychopharmaceuticals × yearly consumption of services of an outpatient psychiatrist + (cost of inpatient care per day × average length of stay in inpatient psychiatric hospitals in CZ - average length of stay in inpatient psychiatric hospitals in CZ × costs of outpatient psychiatrist) × probability of being inpatient hospitalized.

All costs were converted to Euro in 2016 prices, with an exchange rate 27CZK per 1 Euro. All costs, data and probabilities are reported in the Table 1.

2.3. Sensitivity analysis

One- way sensitivity analyses were performed for number of key parameters, including sensitivity analysis for both, the median (rather than minimum) wage rate for the age group of 20–29 years which is when FEP usually occurs. Sensitivity analyses were also focused on shorter than average length of inpatient hospitalization for psychosis in the Czech Republic, because it might be assumed that the inpatient stay of people with FEP could be shorter than inpatient stay of those with chronic psychoses [50]. Otherwise, each of the probabilities employed in the model was modified to explore all the possible uncertainties.

3. Results

Based on the data from the Czech registries [40] and probabilities derived from the meta-analysis by Fusar-Poli, Bondolfi [41] we estimated that there were 24,900 people with high risk of developing psychosis in CZ 2015. Considering the effects of ED programmes as estimated in the meta-analysis by van der Gaag, Smit [42] we estimated that if the ED services were available to everyone in the Czech Republic, the number of people hospitalized with psychosis for the first time could have dropped from 5478 to 2520. Taking further into account the effect of ED services as assessed in meta-analysis by Randall, Vokey [43], of the total 2520 (or 5478 if there were no ED services) people with the FEP, 1310 (or 2849) would be hospitalised and 1537 (or 3342) would retain their employment if there were ED services available in the

<table>
<thead>
<tr>
<th>Parameters</th>
<th>Value</th>
<th>Source - reference</th>
<th>Source - type</th>
</tr>
</thead>
<tbody>
<tr>
<td>New cases of psychosis in the Czech Republic 2015</td>
<td>5478</td>
<td>Unpublished, NIMH CZ</td>
<td>Czech register data</td>
</tr>
<tr>
<td>Transition to psychosis at those at high risk in 1 year</td>
<td>0.22</td>
<td>Fusar-Poli et al. [41]</td>
<td>Meta-analysis</td>
</tr>
<tr>
<td>Early detection - reduction of transition to psychosis at those at high risk (54%)</td>
<td>0.10</td>
<td>van der Gaag et al. [42]</td>
<td>Meta-analysis</td>
</tr>
<tr>
<td>Probability of employment while receiving EI services</td>
<td>0.61</td>
<td>Bond et al. [12]</td>
<td>Meta-analysis</td>
</tr>
<tr>
<td>Probability of employment while not receiving EI services</td>
<td>0.29</td>
<td>Bond et al. [12]</td>
<td>Meta-analysis</td>
</tr>
<tr>
<td>Probability of hospitalization - a - with EI</td>
<td>0.52</td>
<td>Randall et al. [9,43]</td>
<td>Meta-analysis</td>
</tr>
<tr>
<td>Probability of hospitalization - a - no EI</td>
<td>0.74</td>
<td>Randall et al. [9,43]</td>
<td>Meta-analysis</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Costs</th>
<th>Value in EUR per person per year</th>
<th>Source - reference</th>
<th>Source - type</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cost of Early Detection service package - CZ - calculated using Czech unit costs</td>
<td>514</td>
<td>Valmaggia et al. [14]</td>
<td>UK RCT</td>
</tr>
<tr>
<td>Cost of Early Intervention service package - CZ - calculated using Czech unit costs</td>
<td>1797</td>
<td>Park et al. [44]</td>
<td>UK RCT</td>
</tr>
<tr>
<td>Cost of treatment as usual – CZ</td>
<td>4925.61</td>
<td>Unpublished, NIMH CZ</td>
<td>CZ unit costs (UC)</td>
</tr>
<tr>
<td>Cost of hospitalization for inpatient day – CZ</td>
<td>55</td>
<td>Unpublished, NIMH CZ</td>
<td>CZ UC</td>
</tr>
<tr>
<td>Median annual wage for the age group 20-29 in CZ</td>
<td>10113</td>
<td>MLSA, 2017 [59]</td>
<td>National statistics</td>
</tr>
<tr>
<td>Minimal annual wage in CZ</td>
<td>4889</td>
<td>MLSA, 2017 [60]</td>
<td>National statistics</td>
</tr>
<tr>
<td>Costs of OASIS assessment</td>
<td>31</td>
<td>Valmaggia et al. [14]</td>
<td>UK RCT, CZ UC</td>
</tr>
</tbody>
</table>
country. If there were no EI services, then 1865 (or 4054) would be hospitalised and 731 (or 1589) would retain their employment.

The economic model demonstrated that costs associated with the above-mentioned scenarios are as follows. The costs of care as usual for people with FEP are estimated to be as high as 46 million Euro each year. These estimates are conservative in terms of that only health care costs and costs associated with reduced productivity, and not costs associated with other sectors, such as social care, informal care, criminal justice and others, were taken into account. It is also estimated that these costs could be reduced by 25% if ED services were adopted (policy change 1), 33% if EI services were adopted (policy change 2), and 40% if both, ED and EI services, were adopted (policy change 3) in the country (Fig. 1). This means cost savings of about 2,000–2,800-3,200 Euro per patient when introducing policy changes 1–2–3 respectively.

Sensitivity analyses demonstrated that the estimates are robust, and that only dramatically decreased effect of ED services would have influenced the overall results. Meta-analyses used in our model demonstrated the 54% reduction in transition to psychosis was associated with ED services, only if this effect would drop to approximately 30% if ED services would introduce additional costs to the Czech mental health care system (Fig. 2a, b, and c).

4. Discussion

The economic model presented in this paper suggests that adopting ED and EI services in the Czech Republic would be a cost-saving strategy for its mental health care development. This is an important finding because mental health care systems in the region are expected to transform from hospital-based towards more community-oriented ones in the near future. ED and EI centres, such as the EPPIC (Early Psychosis Prevention and Intervention Centre) in Australia, were developed in many countries globally as an alternative to hospitalisation [51], and could serve as a good example to benchmark when reforming mental health care systems in the region of Central and Eastern Europe.

The economic evidence on ED and EI services is quite extensive and comes from many different cultural backgrounds [11,14–16,44]. A focus on reducing the duration of untreated psychosis (DUP) has been demonstrated to lead to better outcomes such as fewer and shorter hospital stays of people with psychosis [51]. However, the evidence is not unanimous. Large trial in northern Italy tested multicomponent intervention added to the usual community based services for people with FEP [52]. Despite the significant improvements in symptoms, global functioning, and other outcomes, this study did not find a significant reduction in neither, number of hospital admissions nor length of inpatient stays among patients in the active group, compared to the control group [53]. It can be interpreted that this might be partly explained by a good-quality community care which already existed in the area and which was considered as the treatment as usual. Also, a stronger emphasis on early detection might have led to a reduced number of days in hospitalization in the intervention group. As there is a severe lack of community services in the region of CEE [19], we assume that adopting ED and EI services in the region might mimic the effectiveness of these services as demonstrated in the meta-analyses used for populating decision tree in this modelling study. The adoption and implementation should be conducted carefully, fidelity should be ensured and evaluation well planned and rigorously conducted, because the results will influence mental health care development in the region – if negative they will hinder further reforms, if positive they will help to justify further system changes to general public [54]. Strengths and limitations

The strengths of our model stem from the quality of data that we had available. First, our epidemiological data are based on the Czech national registers which reflect the current situation in health-care utilization. Second, all cost data are based on thorough calculations of Czech unit costs that were conducted by our team in collaboration with local health and social care providers. Third, all probabilities used within the model come from robust meta-analyses which were published quite recently and identified via meta-review.

![Fig. 1. Economic model of adopting early detection and early intervention services in the Czech Republic (the editable Excel file is available – “Winkler_Editable Figures and Tables”)](https://doi.org/10.1016/j.eurpsy.2018.06.008 Published online by Cambridge University Press)
Fig. 2. Results of one-way sensitivity analyses for all the parameters used within the model and reported as tornado plots for Early Detection (a), Early Intervention (b), and Early Detection and Early Intervention (c). The editable Excel file is available (“Winkler_Editable Figures and Tables”).
However, this study has a number of limitations. First and foremost, neither, ED nor EI teams, has ever operated in the Czech Republic, which is why we had to rely on meta-analysis rather than Czech specific data that would come from local services. Also, we relied on the assumption that the services would perform at least as good as reported by meta-analyses used in our model. This might not be necessarily true and, for instance, employment services could have different effects due to different legal and work environments in the Czech Republic. However, we did use sensitivity analyses to explore this and it has been demonstrated that ED and EI services would be cost-saving even if we would reduce the probability of employment from 0.61 to 0.05 (Figure 2abc).

The other characteristic of our model is that we assumed a perfect scenario and ED and EI were available to all people who are currently hospitalized in the Czech Republic with FEP. This means that the services would have to immediately have the same availability as outpatient psychiatrists in the Czech Republic. This would be ideal, but of course, achievable only in a longer time horizon. Furthermore, we did include neither, extra costs for setting up the early detection and early intervention services in the Czech Republic nor capital costs (costs of new or existing buildings and equipment). The earlier would mean higher costs for early detection and early intervention services in the first year of functioning, and the latter would (at least in long-term) not significantly change the differences in costs as an increase in capital costs for new services would be offset by decrease in capital costs for treatment as usual.

On the other hand our estimates might be considered conservative in a sense that only health care and employment related costs were included in the model. The cost savings could be much higher if we had been able to include also costs related to criminal justice, informal care and alike.

5. Conclusions

This study adds an economic argument to the analysis of schizophrenia patient journey [18]. Our results suggest that adopting ED and EI services in the Czech Republic would be cost saving due to decreases in hospitalisations and better employment outcomes of people with psychoses. These findings are in line with other studies conducted in England, Denmark, Australia and elsewhere [11,14–16,44] but have more informative value for the hospital-based systems in the region of Central and Eastern Europe where the development of mental health care has been hindered by a lack of epidemiological and economic evidence. The current mental health care reform in the Czech Republic utilizes European Structural and Investment Funds to finance the first phase of the reform. It is a unique opportunity which might become an example for other countries in the region because Ministry of Health of the Czech Republic, for the first time since the dissolution of communism more than a quarter of century ago, has fully committed to transform the mental health care system in a way which has been repeatedly suggested by both, mental health professionals and international organizations [55,56]. The results of our decision model, however, have to be taken with caution and full economic evaluations (cost-effectiveness and cost-utility analyses) alongside multi-centre trials are recommended before scaling up ED and EI services in those European countries where these services are still not available [57,58]. Czech Republic now intends to conduct such a study within the ongoing national mental health care reform; economic evidence generated within the forthcoming study might be decisive for policy and practice in the country.

Declarations of interest

None.

Funding

This work on schizophrenia is part of a series of case studies covering nine neurological and psychiatric conditions, conducted within the “Value of Treatment for Brain Disorders” research project of the European Brain Council. PM and PW were supported by the Ministry of Education, Youth and Sports of the Czech Republic (project NP04NUDZ: 1LO1611); PM was also supported by the Ministry of Health of the Czech Republic (grant No. AZV 15-28998A).

Acknowledgement

We thank to Leonardo Koesser for thoughtful discussions on the design of analyses.

References


Consequences


